

**From:** /o=exchangelabs/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=e121723fd4a546039b87db9d018d2780-victor hosk on behalf of /o=exchangelabs/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=e121723fd4a546039b87db9d018d2780-victor hosk </o=exchangelabs/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=e121723fd4a546039b87db9d018d2780-victor hosk>  
**Sent:** Wednesday, November 28, 2018 1:47 PM EST  
**To:** Jay Corbalis <jcorbalis@jbgsmith.com>  
**CC:** Andrew Vanhorn <avanhorn@jbgsmith.com>  
**Subject:** RE: A Summary of JBGS' DCA Planning Activity and Timeline

- Thank you for all of the time slots. This will speed up the process of coordinating the meeting.
- I will make sure Doug Allen is on the original invitation.
- I will make the reference to the October discussion in the invitation.

For you information, Jerome and I are putting together a draft agenda. I would like your feedback, because I want to appropriately characterize the work you have done to date related to the on-campus development. Moreover, I would like to make sure the agenda includes issues that are important to your organization. For now, we are only involving our Transportation Team (DES) and AED. We will bring in other departments such as planning and parks only if required. I assuming we also discuss the process that it will take to get this bridge approved by the US Parks Department ?

Victor

Victor Hoskins  
Executive Director  
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**From:** Jay Corbalis [mailto:jcorbalis@jbgsmith.com]  
**Sent:** Wednesday, November 28, 2018 1:25 PM  
**To:** Victor Hoskins <Vhoskins@arlingtonva.us>  
**Cc:** Andrew Vanhorn <avanhorn@jbgsmith.com>  
**Subject:** RE: A Summary of JBGS' DCA Planning Activity and Timeline

Victor,

Great! That makes sense to me. A couple notes on execution:

- I'd be happy to help coordinate with Doug. You're welcome to include him on your invitation directly ([dallen@vre.org](mailto:dallen@vre.org)), or I can follow-up with him and his team subsequently to coordinate his involvement.
- I don't envy the job of finding a workable time for this discussion, so don't want to add to the complexity. Ideally Matt would be available to participate, but we'll have appropriate representation there in any event in case that doesn't work. To that end, Matt is available the following times in December for this:
  - 12/13 @ 11:30am
  - 12/19 @ 1:30pm
  - 12/20 @ 2pm
  - 12/21 @ 2pm
- It would be great if, in your invitation, you could help close the loop between the two planning processes by referencing the two-part approach, and making clear that part 2 represents the planned follow-up to the JBGS-MWAA-AED meeting re: master planning from October. That way MWAA knows we haven't forgotten about it! Alternatively, I'd be happy to chime in after your invite to do that if you'd like.

In any event, will look out for your invite and we'll go from there. Thanks!

Jay

Jay Corbalis | Vice President, Public Affairs

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**From:** Victor Hoskins <[Vhoskins@arlingtonva.us](mailto:Vhoskins@arlingtonva.us)>  
**Sent:** Wednesday, November 28, 2018 1:10 PM  
**To:** Jay Corbalis <[jcorbalis@jbgsmith.com](mailto:jcorbalis@jbgsmith.com)>  
**Cc:** Andrew Vanhorn <[avanhorn@jbgsmith.com](mailto:avanhorn@jbgsmith.com)>  
**Subject:** RE: A Summary of JBGS' DCA Planning Activity and Timeline

Jay,

Thank you for your note. Jerome and I were discussing this issue yesterday and it probably would be best, in the interest of time to have everyone in one meeting (Option 2) and break the meeting into two parts. Then we can have the meetings separate going forward.

I appreciated your suggestion to have the VRE CEO at the meeting and I would like you to help us coordinate his participation. I will be sending out the invitation tomorrow and Jerome will make sure that all of his Team are available.

Victor

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**From:** Jay Corbalis [<mailto:jcorbalis@jbgsmith.com>]  
**Sent:** Wednesday, November 28, 2018 12:13 PM  
**To:** Victor Hoskins <[Vhoskins@arlingtonva.us](mailto:Vhoskins@arlingtonva.us)>  
**Cc:** Andrew Vanhorn <[avanhorn@jbgsmith.com](mailto:avanhorn@jbgsmith.com)>  
**Subject:** RE: A Summary of JBGS' DCA Planning Activity and Timeline

Hi Victor,

Thanks again for sending around that email over the weekend to tee-up a timely discussion with MWAA, Arlington, VEDP, VRE, us, and the CC BID re: the CC2DCA bridge. Andy and I wanted to touch base with you regarding the scope of that meeting, and how that scope relates to the process described below. As you recall, we met with the MWAA team in mid October to discuss opportunities for on-campus development at DCA. Per the below, we have been working towards a follow-up meeting with the same group to share the work we've done on the subject since then. We are now prepared to have that discussion, but given the potential overlap, wanted to confirm your preference on how to proceed first.

Specifically, would you prefer to proceed with two separate meetings, one organized by you with the aforementioned parties regarding how to advance CC2DCA, and the other between MWAA, JBGS and AED (if you wish) to follow-up on the land development planning discussion the same parties had in October? Or seek to merge them into one meeting where both issues are addressed?

I'd imagine option 1 will be a little "cleaner", but harder to schedule, while option 2 would be the opposite. We're are amenable to either, and will defer to your preference. Thanks in advance for your guidance on this. Feel free to call either of us to discuss further if you'd like. Best,

Jay

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**From:** Jay Corbalis

**Sent:** Wednesday, October 24, 2018 11:27 AM

**To:** [john.potter@mwa.com](mailto:john.potter@mwa.com); [paul.malandrino@mwa.com](mailto:paul.malandrino@mwa.com); [richard.golinowski@mwa.com](mailto:richard.golinowski@mwa.com); [jerome.davis@mwa.com](mailto:jerome.davis@mwa.com); [margaret.mckeough@mwa.com](mailto:margaret.mckeough@mwa.com)

**Cc:** Kai Reynolds <[kreynolds@jbgsmith.com](mailto:kreynolds@jbgsmith.com)>; Stephen Moret <[moret@vedp.org](mailto:moret@vedp.org)>; [vhoskins@arlingtonva.us](mailto:vhoskins@arlingtonva.us); Matt Kelly <[mkelly@jbgsmith.com](mailto:mkelly@jbgsmith.com)>; 'Kristopher Takacs' <[kristopher.takacs@som.com](mailto:kristopher.takacs@som.com)>

**Subject:** A Summary of JBGS' DCA Planning Activity and Timeline

All,

This email is intended to summarize JBGS' DCA-related planning activities. Those activities are an outgrowth of conversations between MWAA, Arlington County and JBGS regarding the proposed CC2DCA pedestrian bridge. During those conversations, the parties identified related opportunities to address space needs for the agency and the airport. Given our interest and expertise, JBGS offered to help MWAA investigate the feasibility of addressing those needs onsite. Per the below info, JBGS is currently studying potential options, and intends to provide MWAA the results of our work for their consideration.

- **Need:** JBGS understands that MWAA sees a potential need for additional facilities at DCA. Specifically, they described three use types:
  - 110-150k sf of office, for potential relocation of MWAA administrative offices.
  - 150 key "airport" hotel.
  - Conference space, associated with the hotel.

A project to address these needs could be located in the vicinity of the current cell-phone waiting lot, at the foot of the planned CC2DCA pedestrian bridge where it meets the existing parking structure. While we'll continue to develop concepts for discussion, we have attached an initial diagram that illustrates one potential configuration.

- **Activity:** Working with SOM architects (the firm responsible for the design of the CC2DCA pedestrian bridge), JBGS is studying concepts for the project including the potential massing and configuration of one or more buildings and the relationship between the project and the bridge and garage. The goal of that effort is to identify one or more feasible concepts that can then form the basis of further discussions with MWAA.
- **Timeline:** JBGS has already engaged SOM, who are currently developing the above described concepts. The review and revision process between JBGS and SOM is expected to take several weeks. JBGS plans to provide the resulting concepts to MWAA for their review by November 30<sup>th</sup>. Assuming MWAA remains interested, the next step would be a meeting between JBGS, MWAA and SOM to discuss the concepts in more detail and decide how best to move forward.

Please let me know if you have any questions. Thank you,

Jay Corbalis

**Jay Corbalis | Vice President, Public Affairs**

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