From: Victor Hoskins

Sent: Thursday, November 29, 2018 5:25 PM EST

To: john.potter@mwaa.com <john.potter@mwaa.com>; W. Matthew (Matt) Kelly <mkelly@jbgsmith.com>; Moret, Stephen (Moret@vedp.org) <Moret@vedp.org>; dallen@vre.org <dallen@vre.org>; Davis, Jerome L. <Jerome.Davis@MWAA.com>; McKeough, Margaret <Margaret.McKeough@MWAA.com>; paul.malandrino@mwaa.com <paul.malandrino@mwaa.com>; Kai Reynolds <kreynolds@jbgsmith.com>; Dennis Leach <dleach@arlingtonva.us>; Joanne Gabor

<jgabor@arlingtonva.us>; El Koubi, Jason <JElKoubi@vedp.org>; Andrew Vanhorn <avanhorn@jbgsmith.com>; richard.golinowski@mwaa.com <richard.golinowski@mwaa.com>; Jay Corbalis@jbgsmith.com>; Tracy Gabriel <gabriel@crystalcity.org>; rmandle@crystalcity.org

CC: Maria Leonzo <mleonz@arlingtonva.us>

Subject: Next Steps for Crystal City to DCA (CC2DCA) Bridge & MWAA Development Concept

As you all know, there are three major parts to the Pedestrian Bridge Project from Crystal City to DCA (CC2DCA): 1. the VRE Station, 2. the Pedestrian Bridge and 3. the Proposed MWAA on-campus Headquarters/Hotel/Conference Center Project discussed in October.

The objective of this meeting is to lay the ground work for a process going forward for each of these important elements. The Draft Agenda below should guide us through our initial meeting. The follow up meetings will have less participants and focus on particular elements of the project.

If you feel that an important element has been omitted. Please respond to me directly. I will take the responsibility of making sure the agenda is modified.

Maria Leonzo from my office will work with your support Teams to coordinate the time for the meeting. She will work with your staff to make sure everyone listed below receives an invitation. There are a series of dates below that we are targeting.

Finally, below you will also find a list of attendees. If there is an oversight and we did not list a key staff person, please respond to me directly. Thank you for taking the time to begin to move this amazing opportunity forward.

Draft Agenda:

- I. Introductions
- II. Roles and Responsibilities of each organization
- III. Project Concept and Design-SOM
- IV. Organizations Leading and Funding Pedestrian Bridge-VEDP, Arlington County, JBG
- V. VRE Station Location and relationship to the Pedestrian Bridge-VRE & JBG
- VI. MWAA Headquarters/Hotel Development Concept on-campus- MWAA, JBG & SOM
- VII. US Parks Department Approval Process

VIII. Next Steps

Potential Dates and Times:

- o 12/13 @ 11:30am
- o 12/19 @ 1:30pm
- o 12/20 @ 2pm
- o 12/21 @ 2pm

ATTENDEES:

Below are the names that I received from the various organizations. Please send me the names of the additional staff members that may have been omitted.

MWAA

Jack Potter, CEO

Jerome Davis, EVP & CRO

Paul Malandrino Vice President and Airport Manager (Reagan National)

Margaret McKeough EVP& Chief Operating Officer

Richard Golinowski Manager of Engineering (Reagan National)

Roger Natsuhara Vice President of Engineering

Michael Cooper Manager State & Local Government

Steve Baker Deputy Vice President, Real Estate

Victor Hoskins, Director, AED Dennis Leach, Director, DES Joanne Gabor, DES

VEDP Stephen Moret, CEO Jason El-Koubi, EVP

VRE Doug Allen, CEO, VRE

JBG Smith Kai Reynolds, Co-Chief Development Officer Andy Van Horn, VP, Development Jay Corbalis, VP, Public Affairs Bailey Edelson

SOM Kristopher Takacs, Architect

Crystal City Bid Tracey Gabriel, President Robert Mandle, COO

Victor

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