From: Archer, Clare D. <CArcher@GilbaneCo.com> Sent: Thursday, December 13, 2018 10:38 AM EST

To: Victor Hoskins <vhoskins@arlingtonva.us>; Stephanie Landrum@alexecon.org>; Andrew Vanhorn

<avanhorn@jbgsmith.com>; Steve Fuller <sfuller2@gmu.edu>

Subject: Many thanks for yesterday's panel discussion

Victor, Stephanie, Andy and Steve,

On behalf of the AGC Board, and myself, I just wanted to say thank you for your time and efforts yesterday – you were by far the most engaging, collegial and informative panel I've moderated, perhaps ever.

I think that NOVA, the region, and our construction industry owes you a debt of gratitude for that win. And yours team's approach and creativity will most certainly be an incredible Darden and HBS case study for years to come.... Stephanie – it is definitely worthy of bragging rights!

I look forward to future collaborations with all of you. Hope you have a great holiday -

Clare

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