

**From:** Fava, Andrea <afava@amazon.com>  
**Sent:** Tuesday, March 05, 2019 12:18 PM EST  
**To:** Shannon Flanagan-Watson <sflanagan-watson@arlingtonva.us>  
**CC:** Ruff, Emi <emiruff@amazon.com>  
**Subject:** RE: Thank you and time to connect?

I'm moving a mile a minute these days. Apologies and looks like we're a go for Thursday. Looking forward to it!

[Andrea Fava](#) | Public Policy Director | Amazon  
[afava@amazon.com](mailto:afava@amazon.com) | T 202.442.2952 | M 202.580.9510

---

**From:** Shannon Flanagan-Watson [mailto:Sflanagan-watson@arlingtonva.us]  
**Sent:** Tuesday, March 05, 2019 7:47 AM  
**To:** Fava, Andrea <afava@amazon.com>  
**Cc:** Ruff, Emi <emiruff@amazon.com>  
**Subject:** RE: Thank you and time to connect?

Hi Andrea,

Unfortunately, I am not available for lunch today. I am available for lunch this Thursday(3/7). Sorry! I should have indicated the day in my message below.

Does Thursday work for you?

Shannon Flanagan-Watson  
Deputy County Manager  
Arlington County, VA  
(703) 228-3911  
[sflanagan-watson@arlingtonva.us](mailto:sflanagan-watson@arlingtonva.us)

*Any email sent to/from Arlington County email addresses may be subject to disclosure under Freedom of Information Act (FOIA) requests.*

---

**From:** Fava, Andrea <afava@amazon.com>  
**Sent:** Tuesday, March 5, 2019 7:13 AM  
**To:** Shannon Flanagan-Watson <[Sflanagan-watson@arlingtonva.us](mailto:Sflanagan-watson@arlingtonva.us)>  
**Cc:** Ruff, Emi <emiruff@amazon.com>  
**Subject:** RE: Thank you and time to connect?

Hi, Shannon. Lunch today works so my inclination is to go for it since the scheduling starts have aligned. Let me know what you recommend in the Courthouse area and we can take care of reservations from here if needed. Andrea

[Andrea Fava](#) | Public Policy Director | Amazon  
[afava@amazon.com](mailto:afava@amazon.com) | T 202.442.2952 | M 202.580.9510

---

**From:** Shannon Flanagan-Watson [mailto:Sflanagan-watson@arlingtonva.us]  
**Sent:** Monday, March 04, 2019 10:35 PM  
**To:** Fava, Andrea <afava@amazon.com>  
**Subject:** RE: Thank you and time to connect?

Hi Andrea,

My apologies for the delayed response. Your message went to my spam email and glad I checked it!

I'd love to get together. If you are able to meet in the Courthouse area, I am available from noon – 1:00 pm for lunch.

Otherwise, I have much more flexibility next Tuesday, March 12<sup>th</sup>. I am available between 10:00 am – 2:00 pm.

If these times do not work, please provide some options. Many thanks!

Best,

Shannon

Shannon Flanagan-Watson  
Deputy County Manager  
Arlington County, VA  
(703) 228-3911  
[sflanagan-watson@arlingtonva.us](mailto:sflanagan-watson@arlingtonva.us)

Any email sent to/from Arlington County email addresses may be subject to disclosure under Freedom of Information Act (FOIA) requests.

---

**From:** Fava, Andrea <[afava@amazon.com](mailto:afava@amazon.com)>  
**Sent:** Thursday, February 28, 2019 4:00 PM  
**To:** Shannon Flanagan-Watson <[Sflanagan-watson@arlingtonva.us](mailto:Sflanagan-watson@arlingtonva.us)>  
**Subject:** Thank you and time to connect?

Shannon,

Thank you for taking the time to meet with us this week! I wanted to follow-up to find time in calendars for coffee. My schedule is pretty flexible next week (aside from Wednesday). What is best for you?

Andrea

**Andrea Fava** | Public Policy Director | Amazon  
[afava@amazon.com](mailto:afava@amazon.com) | T 202.442.2952 | M 202.580.9510